



MEETING AGENDA

Government Challenges to U.S. Patent Rights: Thou Giveth and Thou Taketh Away

March 23-26, 2025

The Banbury Center, Lloyd Harbor, New York

This meeting was organized by:

Margaret Brivanlou, Ballard Spahr LLP

Hans Sauer, Biotechnology Innovation Organization (BIO)

Kenneth Sonnenfeld, Ballard Spahr LLP

This meeting was supported by:

Biotechnology Innovation Organization (BIO)

Cold Spring Harbor Laboratory

Ballard Spahr LLP

Novartis

Merck & Co., Inc.

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SUNDAY, MARCH 23, 2025

Afternoon Arrivals and check-in at Robertson House

6:00 pm Reception and dinner

MONDAY, MARCH 24, 2025

7:15 am Breakfast

8:30 am **WELCOME & SCENE-SETTING**

Rebecca Leshan, Banbury Center

Peg Brivanlou, Ballard Spahr LLP

Hans Sauer, Biotechnology Innovation Organization (BIO)

Ken Sonnenfeld, Ballard Spahr LLP



8:55 am SESSION 1: State of the Debate Over Drug Patents

Chairperson: Ken Sonnenfeld, Ballard Spahr LLP

Ken Sonnenfeld, Ballard Spahr LLP

Plenary Discussion

10:30 am SESSION 2: How do New Drugs Come to Exist?

Chairpersons: Fred Ledley, Bentley University; and Kim Braslow, AstraZeneca

Presentations / Case Studies / Remarks

Allison Schmitt, UC Berkeley School of Law

Nicole Clouse, Generate Biomedicines

Plenary Discussion

12:00 pm Luncheon

2:00 pm SESSION 3: History of Hatch-Waxman and Bayh-Dole

Chairperson: Peg Brivanlou, Ballard Spahr LLP

Presentations / Remarks

Bhaven Sampat, Arizona State University

Mark Rohrbaugh, consultant

3:45 pm SESSION 4A: The Public & Private Sectors - Research Funding, PART I

Chairpersons: Gautam Prakash, Eli Lilly and Company; and Sharonmoyee Goswami, Cravath, Swaine & Moore LLP

Presentations / Remarks

Rena Conti, Questrom School of Business, Boston University

Fred Ledley, Bentley University

Plenary Discussion & Summary; Close of Day One

6:00 pm Reception and dinner



TUESDAY, MARCH 25, 2025

7:15 am Breakfast

8:30 am Introduction to Day Two

8:35 am **SESSION 4B: The Public & Private Sectors - Research Funding, PART II**

Chairperson: Gautam Prakash, Eli Lilly and Company

Presentations / Remarks

Rochelle Dreyfuss, New York University School of Law (Emerita)

Bhaven Sampat, Arizona State University

Kristin Neuman, Columbia Technology Ventures

Plenary Discussion

10:30 am **SESSION 5: Manifestations of Narratives & Beliefs About Drug Patents in Policymaking**

Chairpersons: Becca Blackmore, Merck; and Corey Salsberg, Novartis

Presentations / Remarks

Robert Kolker, journalist – author

Justin Pine, Regeneron

Barbara Handelin, The 90-10 Institute

Plenary Discussion

12:10 pm Luncheon

2:10 pm **SESSION 6: Patent Thickets and Evergreening**

Chairperson: Sharon Reiche, Pfizer Inc.

Presentations / Remarks

Kristina Acri, Colorado College

Hans Sauer, Biotechnology Innovation Organization (BIO)

Plenary Discussion

3:55 pm **SESSION 7: PLENARY DISCUSSION**

Moderators: Peg Brivanlou, Hans Sauer, and Ken Sonnenfeld

Discussion: outstanding topics, summarizing ideas

Revisit outstanding issues; Close of Day Two



WEDNESDAY, MARCH 26, 2025

- 7:15 am Breakfast
- 8:30 am Introduction to Day Three
- 8:40 am **SESSION 8: Stakeholder Views - What Do We Need from the Patent System So We Can Deliver Innovation?**
Chairpersons: Katrine Thor Andersen, GHIAA; and Vlad Drozdoff, CSHL
Open Remarks; Plenary Discussion
- 10:30 am **SESSION 9: Meeting Wrap-up, Next Steps**
Moderators: Peg Brivanlou, Hans Sauer, and Ken Sonnenfeld
Plenary Discussion: summary, outlining recommendations/outputs
- 12:05 pm Luncheon; Participant Departures

PARTICIPANTS

Kristina Acri, Colorado College

Katrine Thor Andersen, Global Healthcare Innovation Alliance Accelerator (GHIAA)

Rebecca Blackmore, Merck

Kimberly Braslow, AstraZeneca

Margaret Brivanlou, Ballard Spahr LLP

K. Nicole Clouse, Generate Biomedicines

Rena Conti, Questrom School of Business, Boston University

Rochelle Dreyfuss, New York University School of Law (Emerita)

Vladimir Drozdoff, Cold Spring Harbor Laboratory

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